



**Pakistan Institute
of Public Finance Accountants**

Model Solutions

**Performance Auditing
(Application)**

AGP | PG | Public Sector

Summer Exam-2024

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Summer Exam-2024

Performance Auditing (Application)

- Q.1.**
1. Better financial management
 2. Improved decision making within the projects
 3. Improved and informed management decisions, based on the audit observations
 4. In-time corrective actions
 5. More value of the audit and respect by the IFIs
 6. Measuring performance helps in identifying the
 7. Performance of various sectors in the country can help in deciding the future goals and objectives
 8. Better accountability of the government institutions
 9. Service delivery according to the needs of the people of the country
 10. Fairer distribution of resources amongst the departments and projects
 11. Improved internal and external control by the departments of the country
 12. Reduction in cost/expenses

Q.2. Economy:

1. Acquisition of software at the lowest possible cost while not compromising the objectives of the software usage.
2. Purchase of software according to the procurement rules.
3. Procurement of training plan for training the employees.
4. Maintenance cost and cost associated with upgrading and making changes in the software.
5. What was the cost of training the employees of the hospital and the level of service delivery at the hospital for five months?

Efficiency:

1. Why was the cost of training the employees of the hospital not a part of the software when it was being procured?
2. The cost of maintenance and up-gradation of the software and the number of times it has to be done in a year.
3. How many times was the changes in software required and the payments that were made for making the changes under the contract?
4. Is the tax being deducted at the right rate or not?
5. Is the tax being transferred to the government treasury in time or not?

Effectiveness:

1. Has the attendance software achieved the desired attendance level?
2. Have the billing errors reduced?
3. Is the salary being calculated properly because of the new software?
4. Is the Zakat eligibility being determined rightly?
5. Are there errors inn calculation of tax?

- Q.3.**
1. The training of the hospital staff has resulted is the staff rightly using the software without making mistakes, and no further training is required.
 2. The maintenance and up-gradation contract is re-evaluated and rationalized according to the needs of the hospital.
 3. The patients have a complete, round the clock care from the doctors and the staff, ensuring that the attendance software is working properly.
 4. The care of the patient is according to the diagnosis which ensures that the right doctor and staff is available for the patient.
 5. The patients are not being overbilled and there is no errors in billing as well which shows that the billing software is working rightly.
 6. There is increased accountability of the finance staff in providing the right bill amount and itemized bill to the patient

7. Improved human resource management and performance
8. There is a reduction in the errors in salaries of the hospital staff because of the new software.
9. There is appropriate and right calculation and deduction of the tax from the salaries and this is being deposited timely in the government treasury.
10. The right number of hospital staff is available for all the services of the hospital
11. The audit will ensure that the softwares calculates the leaves of the hospital staff rightly, that there is no over or under calculation.
12. The Zakat module of the software is running smoothly and the MS is using his power of selecting patients rightly
13. The potential impact that manual billing has on the finances of the hospital and how automation can be performed.
14. The automation of the manual billing system will reduce the risk of fraud and miscalculation.
15. The automation of billing system as reduced the instances of fraud and miscalculation.

Q.4. Audit Objectives

1. The extent the program achieved its goals and objectives
2. The challenges in implementing the program
3. The extent the program implementers administered the program following established policies and procedures.
4. The extent to which the households are satisfied with waste collection and management in their area.
5. To determine if SWMP was able to transfer knowledge and educate people about appropriate waste management techniques at household level or not

Audit Scope

1. The Performance Audit was conducted for Solid Waste Management Program.
2. It covered the years from 2018 – 2019, 2019 – 2021, and 2021 – 2022.
3. The audit was conducted at the Commission, the sites which run SWM Programs, the households and the academic institutions.
4. The audit will look into the achievement of goals, the hurdles in implementation and whether established policies and procedures were followed or not.
5. Third-party evaluation reports
6. Site visits to determine the extent and nature of work being performed

Audit Criteria

1. Laws, policies, rules, and regulations related to SWMP
2. Documentation such as accomplishments and status reports of established Materials Recovery Facilities (MRFs), Landfills and Containment Areas
3. 10-year Solid Waste Management Plans
4. Data from relevant documentation on Solid Waste Management from the National Solid Waste Management Commission
5. Scholarly articles
6. Third-party evaluation reports
7. Site visits to determine the extent and nature of work being performed
